

**GOVERNANCE AND EFFECTIVENESS COMMITTEE OF THE BOARD OF
GOVERNORS OF THE GUILDHALL SCHOOL OF MUSIC & DRAMA**

Friday, 28 October 2016

Minutes of the meeting of the Governance and Effectiveness Committee of the Board of Governors of the Guildhall School of Music & Drama held at the Guildhall EC2 at 1.45 pm

Present

Members:

Sir Andrew Burns (Chairman)
Christina Coker

Vivienne Littlechild

Officers:

Peter Lisley	-	Assistant Town Clerk
Gemma Stokley	-	Town Clerk's Department
Paul Double	-	City Remembrancer
Professor Helena Gaunt	-	Vice Principal and Director of Academic Affairs
Katharine Lewis	-	Academic Registrar & Director of the Student Experience

1. APOLOGIES

Apologies for absence were received from Deputy John Bennett, Gareth Higgins and Professor Barry Ife.

2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

There were no declarations.

3. PUBLIC MINUTES

The public minutes of the meeting held on 23 October 2015 were considered and approved as a correct record.

4. MATTERS ARISING THAT DO NOT APPEAR ELSEWHERE ON THE AGENDA

The Higher Education Code of Governance and the Guildhall School (page 4) – The Chairman referred to the Principal's comments at the last meeting of the Governance and Effectiveness Committee stating that he was anxious that the assurances provided by HEFCE at their 2011 review regarding the Guildhall School's compliance with the Code and, in particular, the relationship between the School and the City of London Corporation, would not be repeated in 2016.

The Chairman was pleased to report that the same assurances had, in fact, been given following the School's HEFCE review in April 2016. He reminded Governors that a report detailing HEFCE's findings alongside some

recommendations for future implementation had been received by the Board at their last meeting.

5. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no questions.

6. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

There were no additional, urgent items of business for consideration.

7. **EXCLUSION OF THE PUBLIC**

RESOLVED – That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

Items	Paragraph No(s)
8-11	3

8. **CURRENT GOVERNANCE ARRANGEMENTS AND MATTERS OUTSTANDING**

The Sub Committee received a report of the Principal of the Guildhall School of Music and Drama detailing the status of a number of ongoing issues including Privy Council approval to amendments to the Instrument and Articles of Governance and progress on a (non) compliance statement with the Higher Education Code of Governance.

9. **GOVERNANCE ISSUES GOING FORWARD**

The Sub Committee considered a report of the Principal of the Guildhall School of Music and Drama detailing the governance challenges on the horizon in respect of the Higher Education & Research Bill, Long term sustainability and Governing bodies and philanthropy and fundraising.

10. **NEW MODELS OF GOVERNANCE**

The Sub Committee considered a report of the Principal of the Guildhall School of Music and Drama asking Governors to consider a number of models of Governance and next steps for proposing changes to the Board's governance structures.

11. **ALL COMMITTEE REVIEW**

The Sub Committee considered a report of the Chairman of the Governance and Effectiveness Committee concerning proposals around a review of the effectiveness of all of the Board's committees going forward.

12. **NON PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no questions raised in the non-public session.

13. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE BOARD AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED

There were no urgent items of business for consideration in the non-public session.

The meeting closed at 3.55 pm

Chairman

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